

REPORT TITLE: Kirklees Heritage Strategy

Meeting:	Cabinet
Date:	9 April 2024
Cabinet Member (if applicable)	Councillor Aafaq Butt Cabinet Member for Culture and Greener Kirklees
Key Decision	Yes - Likely to have a significant positive effect on heritage and Council Outcomes in all Wards
Eligible for Call In	Yes
Purpose of Report To seek approval for the Kirklees Heritage Strategy and Strategic Heritage Action Plan (SHAP) 2024-2027– Appendix 1	
Recommendations <ul style="list-style-type: none"> To consider the outcomes of Kirklees Heritage Strategy - Summary of Consultation Feedback – Appendix 2 To approve the Heritage Strategy and Strategic Heritage Action Plan To agree to the proposal to seek funds from external sources in order to begin implementation of the Strategic Heritage Action Plan 	
Reasons for Recommendations <ul style="list-style-type: none"> To enable Kirklees Council to set a strategic future for heritage in the district, thereby realising the resulting opportunities and benefits, and reducing the risk to heritage in all its forms. 	
Resource Implications: Staff resources (through Museums and Galleries Team) will continue to be required to launch the Heritage Strategy and to complete a funding bid to obtain resources to implement and deliver the SHAP. There will be some requirement from the council's Communications Team to support the launch of the Heritage Strategy.	
Date signed off by <u>Strategic Director</u> & name	Richard Parry, Strategic Director for Adults and Health – 28/02/24
Is it also signed off by the Service Director for Finance?	Isabel Brittain, Service Director S151 Officer – 29/02/24
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Karl Larrad, – Head of Corporate, Legal, Governance and Monitoring - 22/03/2024

Electoral wards affected: ALL

Ward councillors consulted: 21 Councillors attended a members' engagement session on the Heritage Strategy on 15 November 2022.

Public or private: Public Cabinet Report

Has GDPR been considered? Yes, no personal data involved

1. Executive Summary

- 'We are Making History', a Heritage Strategy for Kirklees, has been in development since 2019. The catalyst was the Bringing out the Best (BB) project, which was delivered by the Kirklees Museums and Galleries (KMAG) team and funded by the National Lottery Heritage Fund (NLHF). The NLHF funding provided an opportunity for strategic planning for heritage in Kirklees and the concept of a Heritage Strategy was endorsed by the BB project board, Portfolio Holder and senior council officers.
- Public consultation on the draft strategy took place between November 2022 and January 2023 and a resulting public engagement report will be published on Kirklees Council's Involve database, concurrent with the publication of this cabinet report.
- The aims of the Heritage Strategy are to create and support conditions which will enhance, celebrate, care for and maximise the incredible potential of heritage in all its forms in Kirklees. It sets out an overarching strategic approach to heritage over the next three years.
- The ambitions of the strategy will be implemented through its Strategic Heritage Action Plan (SHAP) 2024-2027, which will enable a dynamic approach to realise new opportunities and adapt to changing circumstances.
- External funding will be sought to create additional capacity to deliver the SHAP and other heritage projects. This strategy provides information for funders against which to assess heritage related applications from the Kirklees district.
- The SHAP will contribute significantly to the production of local Cultural Delivery Plans (CDPs) to be created as part of a new Cultural Strategy for Kirklees, which is in development currently. The CDPs will involve key stakeholders and local communities in developing inclusive priorities for culture and heritage which are relevant to the diverse districts across Kirklees.
- The Heritage Strategy has been developed in conjunction with closely associated Tourism and Cultural Strategies, also in development. The Cultural Strategy will be the overarching strategy, produced in partnership with the Cultural Sector and complementing the West Yorkshire Culture, Heritage and Sport Framework.
- 'We are Making History,' was chosen to highlight the past, the present and future. Kirklees has always been an area of change making and innovation, creating global impact and making history. Alongside this, every day each person in Kirklees is making their own personal history and connectivity with the past helps to shape the future of our district.

2. Information required to take a decision

2.1 Background

During the Heritage Strategy's development, there has been enthusiastic support from a range of stakeholders and the public. In particular, heritage and cultural sector partners have consistently indicated that the strategy will give Kirklees a strong base for future partnerships and funding opportunities by providing clarity about long term plans and addressing challenges.

The main NLHF approved purpose of the BB project was to *‘Provide holistic strategy for heritage within the place-making agenda in Kirklees, demonstrating cross-council support and full external stakeholder commitment.’*

Expectations were set out in Kirklees Council’s Chief Executive’s 2018 letter of support for the funding bid to NLHF:

- *To ‘strengthen the links between the management and development of our heritage and key Council strategies and visions, particularly town centre master planning and regeneration across Kirklees.’*
- *To ‘strengthen the close and long-term relationship between the Heritage Lottery Fund and Kirklees Council and our joint aims to create a sustainable future for heritage in Kirklees.’*
- *‘The heritage of Kirklees will play a significant role in achieving the regeneration of the district by using the remarkable and unique stories of our past and present as a catalyst for an exciting, dynamic and innovatory future.’*
- *‘...cross-council teams to ensure that the project is well embedded into wider strategic planning and public engagement so that heritage can contribute significantly to ... place making, economic development, early intervention and community cohesion impacts... we will ensure that the right connections are enabled across the organisation at the appropriate levels and that relevant information is shared with the project team so that key milestones and opportunities are connected.’*
- *‘The opportunities this project offers for engaging with stakeholders on the future of their museums and galleries in a positive way will be of great benefit to improving the relationship with the Council and its communities.’*

2.2 Regional and Strategic Context

Until recently, Kirklees was the only local authority in the West Yorkshire region to develop a specific heritage strategy, though most have cultural strategies. Other local authorities are now also developing them and KMAG has been invited by NLHF to share learning with local authorities across the Yorkshire and North East Lincolnshire districts.

The Heritage Strategy reflects the ambitions the Council has set out for regeneration through programmes such as the Dewsbury and Huddersfield Blueprints, Historic England funded High Streets Heritage Action Zones and the Cultural Heart, one of the most significant cultural regeneration programmes in the country.

The strategy also reflects the Council’s Vision and Outcomes linked to improving people’s lives in Kirklees, through heritage’s ability to deliver on wellbeing, learning and aspiration and community cohesion. It is an embodiment of the place-based approach which the Council is promoting as a framework for current and future planning.

2.3 Cost Breakdown

So far, development work for the strategy has been funded externally as one element within wider heritage resilience projects – NLHF BB project £216,000 (2019-21), and Arts Council England (ACE) / Department for Culture, Media and Sport (DCMS) Cultural Recovery Fund £125,000 (2021) to continue the legacy of the BB project.

To develop the strategy further and implement the SHAP, external funding will be necessary. (See Section 3.6 Financial Implications below)

2.4 Expected Impact/Outcomes, Benefits & Risks

2.4.1 Impacts/Outcomes

Outcomes of the Kirklees Heritage Strategy are set out in detail in Section 7 of the strategy. They are:

- **Confidence** - Increased confidence in the Council's long term strategic approach to its heritage, which will lead to increased investment
- **Sustainability** - Heritage assets are adequately protected through appropriate uses, delivering financial and environmental sustainability for those assets
- **Duty of Care** - Heritage assets are preserved, protected and enhanced to improve the visitor and community offer or for other appropriate uses
- **Ambition & Opportunity** - Economic and visitor growth in Kirklees is delivered through heritage led regeneration programmes
- **Engagement** – Increased aspiration and a sense of identity and belonging amongst Kirklees' residents
- **Participation** – Improved awareness of and engagement with heritage by residents and visitors leading to increased well-being and enabling residents to make decisions about their heritage

The outcomes have not changed since the draft strategy was produced in 2022 and were generally supported in the public consultation. It is expected that the strategy will continue to raise interest locally and regionally, as it connects to the Cultural Heart and role of culture in the regeneration of our town centres.

2.4.2 Benefits/Opportunities

As well as delivering the Outcomes above, the Heritage Strategy also plays an active role in supporting and reflecting the Council's Vision and Shared Outcomes for improving people's lives in Kirklees (See Section 2 and Section 10 of the Heritage Strategy for links to and delivery of the Council's Shared Outcomes). Heritage can deliver on wellbeing, learning, aspiration and community cohesion. It is an embodiment of the Council's place-based approach and reflects Council ambitions for regeneration, e.g., heritage assets enhanced through town blueprints and the Huddersfield Cultural Heart.

Its Vision (Section 6 of the Heritage Strategy) for Kirklees and its people about realising the benefits and opportunities created by a strong heritage offer can be summarised as follows:

- Creation of a strong sense of identity informing an aspirational future
- Achieving a widely recognised positive profile, making more people aware of what Kirklees has to offer
- Creation of conditions for heritage to thrive
- Promotion of collaboration between communities and with the Council, to support communities' needs
- Championing diversity and strengthening inclusion for all our communities
- Creation of regenerative change through an award winning heritage offer and positive economic impacts through visitor, tourism and regeneration growth

In particular, the strategy seeks to deliver on significant current opportunities:

- Recognises that heritage is not only about physical assets such as buildings but also the history of Kirklees, in particular its people, identity and stories and how these are told.

- Raises the profile of the unique rich and diverse heritage of Kirklees, recognising its importance to the district.
- Seeks to be proactive, collaborative and innovative in the way our heritage is cared for and made sustainable (both financial and environmental), finding creative ways we can enjoy and learn from it, developing it in a way we can ensure it thrives for future generations.
- Strengthens partner relationships due to confidence in long term plans and opportunities to collaborate and as a result unlocks investment from funders, sponsors and donors. This is particularly important at the current time when local councils are experiencing financial challenges as a result of various post-Covid factors and have pressing priorities for their own funding.
- Provides a relevance to national and sector funding, for example Levelling Up and Priority Place initiatives, which emphasise connections with local place and identity, as well as cross region cultural growth. Kirklees is a Levelling up for Culture and Arts Council England Priority Place, which will help to attract investment.
- Makes links with Planning Service functions to ensure future guidance documents including conservation and design, and planning policies such as the Kirklees Local Plan, take into account the outcomes of the Heritage Strategy and help to manage the requirements of the National Planning Policy Framework.

2.5 Evaluation

The strategy will be evaluated using the success measures highlighted in Section 7 – Outcomes of the strategy. An audit of existing performance data relating to heritage will be conducted as part of the SHAP implementation and new measures developed.

Lead officers from the Museums and Galleries service will work with the Council's Corporate Policy team and Planning Policy and Strategy, Conservation and Design teams to ensure that the SHAP is monitored and updated annually, with appropriate levels of member, public and sector engagement, reporting to the Service Director for Culture and Visitor Economy for approval.

2.6 Sustainability

The strategy will be delivered through the SHAP, which will be reviewed annually, though the strategy itself needs to stand the test of time and remain a constant for at least the next 10 year period. This will ensure that aims for heritage are prioritised for the long term.

2.7 Services and Agencies involved

External heritage sector agencies NLHF, ACE, Museum Development Yorkshire and Historic England, who were all members of the BB Board, and key services such as Libraries and West Yorkshire Archives Service have provided input into the development of the strategy at key points.

Services across the Council were also involved through BB Board membership. They have included Public Health, Communities, Growth and Regeneration Development, Development and Master Planning, Planning Policy and Strategy, Conservation and Design and Arts and Creative Development.

The Policy Team has been involved in shaping and editing the strategy and ensuring it is consistent with the Council's approach and language for policy development. The strategy links to the draft Tourism Strategy and the Cultural Strategy, which are in development currently.

Local voluntary heritage sector groups have been engaged as part of the development of the strategy.

3. Implications for the Council

3.1 Working with People

One of the key aspects of the Heritage Strategy is the recognition that heritage is not solely about physical assets but also about the people of Kirklees, their identity and stories and how they are told.

The SHAP will contribute to the development of a number of CDPs across the Kirklees district. The aim of this approach will be to collaborate with local communities and partners to identify heritage and community priorities and take action to address them in a co-produced way. This could mean for example that new community driven futures for heritage assets are planned and delivered.

The strategy also proposes the concept of 'Heritage as Theatre' to demonstrate the exciting potential of Kirklees' heritage in an enjoyable and accessible way, so that everyone can understand and feel they can be involved.

Engagement with people has been undertaken throughout the development of this strategy with the result that there is positive support for the strategy and the SHAP. This has been particularly demonstrated through the findings of the public consultation relating to the Heritage Strategy (See Section 4 Consultation).

3.2 Working with Partners

Heritage/cultural partners who were members of the BB Board (See Section 2.7 above) have all commented on the strategy as have other local partners e.g. Huddersfield Local History Society and the University of Huddersfield. The existence of the draft strategy has already resulted in a wider awareness of the need for strategic developments to be better connected. It is helping to kickstart wider partnerships and collaboration and has improved communication between organisations with a heritage focus. Some partners for example Shape North and Woven in Kirklees are already using the draft Heritage Strategy which was created at public consultation stage as a framework with which to plan and focus their programmes

3.3 Place Based Working

The Heritage Strategy promotes the place-based approach strongly. Local heritage has uniquely shaped our local identity and the nature of our neighbourhoods, making them both distinct from each other and from other parts of the country and region, as well as uniting places across the district with common elements. The Heritage Strategy Action Plan will strengthen place-based co-ordination by focusing on heritage assets and activity in specific areas, linking with communities' needs and aspirations. There was strong support for local CDPs evidenced in the recent public consultation, however there are further stages of development to test how localised areas would be determined and what capacity would be available for this to work fairly. This will be tested during a pilot phase. Feedback also suggested that the term 'place-based' was not clear to members of the public and therefore a Kirklees definition has been applied for clarity.

3.4 Climate Change and Air Quality

One of the strategy's Key Principles addresses the need to respond to Climate Emergency in the development of heritage and to raise awareness through heritage interpretation and learning activity. This approach was well supported in the consultation feedback. Future actions relating to the strategy will need to recognise the practical challenges of applying energy saving measures to historic buildings and provide information and support to residents and businesses.

3.5 Improving outcomes for children

The strategy links to the Inclusive Communities Framework and Kirklees Futures Strategy for Learning. Heritage will be a key contributor to these strategies by delivering education, skills development and health improvements through access to heritage experiences. Feedback from the public consultation strongly supported the role of heritage in learning for all ages.

3.6 Financial Implications

The SHAP highlights the need to establish additional capacity and resources in order for the Council to deliver the actions of the Heritage Strategy. External funding will be required to drive this forward in the longer term as expectations will be raised by the publication of the strategy. A costed programme to address this will be developed, including the creation of a new post of Strategic Heritage Development Lead. To enable programme delivery we propose seeking funding from heritage and cultural funders who have expressed interest in such a proposal, which would build on and further embed the legacy of their previous investment in the development of heritage in Kirklees.

In the meantime, the publication of the Heritage Strategy is being managed by the Museums and Galleries team as part of the ongoing commitment to delivering council priorities.

The SHAP also highlights the need to establish a long-term Heritage Commercial Investment Plan to support the financial sustainability of heritage within the framework of the strategy, by developing further commercial activity where appropriate.

The Heritage Strategy enables the council, its partners and communities to secure external funding for heritage development and investment as it provides a clear statement about the priorities for heritage in Kirklees and a commitment to caring for, enhancing and promoting our heritage in all its forms.

3.7 Legal Implications

The Heritage Strategy has been developed in consultation with the council's Conservation Planning and Planning Policy teams, who have advised on implications for delivery of statutory requirements relating to heritage planning as it relates to the strategy. The strategy delivery will take account of changes in associated policies and statutory planning needs, for example, taking account of the Heritage Strategy in future planning policies, guidance and design codes/guidance as well as requirements to produce new documents such as Conservation Area Appraisals and an audit of Non-Designated Heritage Assets.

3.8 Other (eg Risk, Integrated Impact Assessment or Human Resources)

3.8.1 Risk

As a result of publication of the Heritage Strategy, there is likely to be scrutiny of plans for heritage across the district. Public consultation showed that there is strong interest in the future of key heritage sites, some of which are Council owned, such as Castle Hill and the Tolson Museum. The Heritage Strategy is in its own right a response to this interest and the implementation of the SHAP will create important community heritage development capacity to progress action. The SHAP will support and co-ordinate future plans linked to priorities identified through local Cultural Delivery Plans (CDPs). CDPs will be place based and developed as part of the creation of the forthcoming Cultural Strategy for Kirklees, the pilots for which will be funded by ACE and WYCA (West Yorkshire Combined Authority). CDPs will be developed with local communities and partners in different locations across the district and therefore address the heritage priorities which communities feel strongly about. The SHAP and Cultural Strategy roll out will work together and with existing place based initiatives, to develop a manageable number of CDPs across Kirklees.

The aim of this approach will be to collaborate with communities and partners to identify priorities and take some action to address them, for example by raising funds, co-ordinating volunteers and running heritage activities.

One key risk raised by feedback from the consultation is the importance of securing investment to ensure that the strategy is successfully implemented, with the need for external funding highlighted to deliver the SHAP. The first stage of the SHAP will therefore be the seeking of funds to meet expectations raised through the strategy's publication. Planning is underway to scope out an approach for an external funding bid to support an initial phase of work to deliver the implementation of the SHAP. Once initial external funding is secured, this will create the foundation to take a 'think funding' approach and seek further rounds of external funding to deliver further phases of the SHAP based on evidence of successful delivery. It will also enable the scoping out of investment plans for collaborative heritage programmes and assets across Kirklees. This will ensure that there is minimal financial risk to the council and that opportunities to maximise relevant funding streams are fully explored throughout the lifetime of the strategy.

The Heritage Strategy aims to increase heritage sustainability therefore reducing risks relating to heritage assets and collections appearing in the corporate risk register and Historic England's Heritage at Risk Register.

3.8.2 Integrated Impact Assessment

An initial IIA has been undertaken which shows that the impacts will be positive for heritage and people in Kirklees. This will be published alongside the publication of the Heritage Strategy on the Council's [Integrated Impact Assessments - IntegratedImpactAssessment \(kirklees.gov.uk\)](https://www.kirklees.gov.uk/integrated-impact-assessments) and should be considered by Member to inform their decision. This strategy will not involve changes that will be detrimental to specific communities of interest, as its outcomes include improving equity of access to heritage for communities, the inclusive sharing of stories from diverse perspectives and to ensure heritage development actions take environmental impacts into account.

Specific locality based Cultural Delivery Plans may require IIAs once these are in development.

4. Consultation

4.1 Public Consultation

The draft Heritage Strategy public consultation process from November 2022 – January 2023 was widely promoted by the Council's Communications team (see Appendix 2: Kirklees Heritage Strategy - Summary of Consultation Feedback). This can also be found on Kirklees Council's Involve website [Involve: Kirklees \[Draft\] Heritage Strategy: We Are Making History](https://www.kirklees.gov.uk/involve/kirklees-draft-heritage-strategy-we-are-making-history). The consultation included:

- Simple online survey including questions on the strategy and SHAP content
- Paper surveys available at museum sites, Kirklees events and via a phone request line
- Two public events in North Kirklees and South Kirklees
- One online members' engagement session
- Existing stakeholders - community and heritage groups - signposted to the consultation
- Discussions with key heritage partner stakeholders to review their response to the Strategy.

As a result:

- 135 comments were received from Kirklees residents, cultural partners, funders and other stakeholders such as Historic England and West Yorkshire Archives Service, as well as key internal Council services such as Conservation Planning and Libraries.
- These comments have been reviewed by the Council's Research and Intelligence Team and the strategy amended as appropriate.

- The full consultation report is being added to the Council's Involve database concurrently with the publication of this Cabinet Report.

Common themes which prompted further review to create a final draft Heritage Strategy included:

- Clarity and cohesion when outlining the strategy's objectives, outcomes, actions and what difference it will make to residents
- Ensuring that the strategy appropriately reflects and represents the diverse population of Kirklees
- Roles of key partners such as Libraries and educational organisations and demonstrative impact for business/local economy, wellbeing and learning
- Transparency about investment and how this will be raised and sustained to deliver the strategy

As a result, the way the strategy is presented and designed has been amended to better communicate the key elements and include those areas that were seen to be missing or not highlighted sufficiently, as per the feedback received.

Based on responses, the strategy and SHAP were generally felt to be a positive step in ensuring the successful protection of and engagement with heritage assets within Kirklees. Many agreed that heritage is a valuable asset to Kirklees and a particular focus on the collaborative place-based approach was seen to be the way forward.

Respondents highlighted a number of specific areas of heritage which they felt should be included or addressed and actions will be developed with communities as the CDPs are created and through the work of the SHAP. People were keen to see more tangible detail about what this would mean for heritage in their communities and how they could get involved. The CDP approach, with a concentration on community need for local areas, received favourable comments and was felt to be a positive way to tackle the size and diversity of heritage in Kirklees. CDPs were welcomed as opportunities to offer people a voice and ensure heritage is sustainable across the district.

"It is immensely positive that this strategy is being produced, illustrating the Council's commitment to the appreciation and celebration of the district's varied heritage, both tangible and intangible." – Historic England.

"We welcome your proposal to develop place-based CDPs, with "local engagement and co-production ... to ensure that they are rooted in community need." – Denby Dale Parish Council.

"I completely agree that the Heritage Strategy is important and that local heritage is of prime importance for social identity and pride in a community." - Local Resident Survey Response.

The proposal for a Heritage Partnership Group and the local Heritage Asset List were also received well, with key partners emphasising the continued good work already happening and the need to develop this into a more sustainable model of working:

"We welcome the proposed Heritage Partnership group and would like to be involved. A wider partnership than we have built so far could provide a more sustainable umbrella for HODs in future years." – Heritage Open Days Committee.

“Stresses the crucial importance to work in local history and, therefore to the Heritage Sector as a whole, of the provision of continuing and enhanced access to source material in the shape of libraries, museums and archives.” - Huddersfield Local History Society.

4.2 Overview and Scrutiny Management Committee

Reports on the Culture, Heritage and Tourism Strategies were presented to the Overview and Scrutiny Management Committee on 11 February 2021:

[Culture-Tourism-Heritage Strategies.pdf \(kirklees.gov.uk\)](#)

[Minutes Template \(kirklees.gov.uk\)](#)

And the Economy and Neighbourhood Scrutiny Panel on 22 November 2022:

[Culture Heritage and Tourism Strategies Scrutiny 25.11.2022 .pdf \(kirklees.gov.uk\)](#)

[EconomyandNeighbourhoodScrutinyPanel22.11.2022](#)

Feedback from these panels have been used to shape the development and plans for implementation of the Heritage Strategy and SHAP.

4.3 Portfolio Briefings, Culture and Greener Kirklees

Portfolio Briefings have taken place throughout the development of the Heritage Strategy with full support. A draft of the public engagement report was provided to Portfolio Holder Cllr Aafaq Butt on 15 January 2024.

5. Engagement

Public Engagement undertaken for the new Huddersfield Museum and Gallery and for Kirklees Museums in North Kirklees as part of the BB project in 2020-21 provided important community background information to help shape the Heritage Strategy. See [Public engagement report | Kirklees Council](#). This focused mostly on the development of current sites managed by the Council through the Museums and Galleries team.

See section 2.3.5 Services and Agencies Involved for information about engagement with a range of organisations and teams throughout the development of the strategy.

6. Options

6.1 Options considered

- Approval of the publication and launch of the Kirklees Heritage Strategy and Strategic Heritage Action Plan – recommended option
- Rejection of the Kirklees Heritage Strategy and Strategic Heritage Action Plan leading to the creation of an alternative plan
- Amendment of the Kirklees Heritage Strategy and Strategic Heritage Action Plan

6.2 Reasons for recommended option

Approval of the publication and launch of the Kirklees Heritage Strategy and SHAP is important to the Kirklees district at this time.

The strategy reflects Council ambitions for regeneration through heritage which are already underway (e.g., The George Hotel, Dewsbury Arcade) and is designed to be a tool to recover and regenerate from the impacts of financial instability. Any delay would be detrimental to opportunities to seek external partner support and funding for heritage, re-enforced by Kirklees' current position as an Arts Council Priority Place and a Levelling Up for Culture Place.

There is general support and anticipation of the publication of the Heritage Strategy and SHAP as evidenced from the public consultation (see Section 4 Consultation)

7. Next steps and timelines

Subject to approval, the Heritage Strategy document will be published on the Council's website.

If the Heritage Strategy is adopted by the Council, it will set an overarching strategic direction for heritage for the next ten years and into the future. Once external funding has been secured and a Heritage Development team is in place, actions outlined in the SHAP will be delivered, resulting in the Outcomes outlined in Section 7 of the Heritage Strategy and Section 2.3.1 of this report.

9 April 2024	Approval of Heritage Strategy by Cabinet Preparation of launch and initial funding bid to support Heritage Strategy and SHAP implementation
July 2024:	Initial Action Plan Implementation: Development and submission of funding bid
October 2024:	Funding decision and start recruitment of Heritage Development Team
November 2024 onwards:	Implementation of first phase Strategic Heritage Action Plan

8. Contact officer

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9. Background Papers and History of Decisions

Reports on the Culture, Heritage and Tourism Strategies (see section 4.2) were presented to the Overview and Scrutiny Management Committee and the Economy and Neighbourhood Scrutiny Panel on the following dates:

11 February 2021

[Culture-Tourism-Heritage Strategies.pdf \(kirklees.gov.uk\)](#)

22 November 2022

[Culture Heritage and Tourism Strategies Scrutiny 25.11.2022 .pdf \(kirklees.gov.uk\)](#)

10. Appendices

Appendix 1: Kirklees Heritage Strategy *We Are Making History* and *Strategic Heritage Action Plan*

Appendix 2: Kirklees Heritage Strategy - Summary of Consultation Feedback

11. Service Director responsible

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